

Afterschool Meals: A Win-Win-Win for Schools

Tuesday, March 14, 2017 – 3 PM ET





Housekeeping

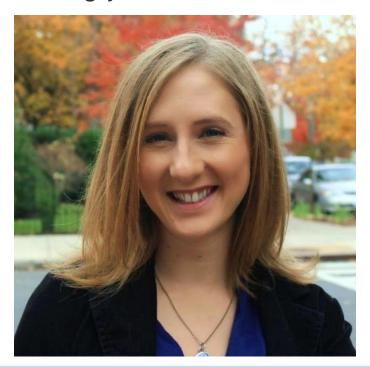
- Listen-only mode
- Submit questions in the "Questions" section of the GoToWebinar menu
 - Questions will be addressed at the end
- Evaluation link sent immediately following webinar
 - CEU certificate sent after submission
- Recording and resource links sent later





Introductions

Carolyn Wait, MPH, RD
Senior Program Manager
No Kid Hungry Center for Best Practices





Learning Objectives

- 1. Summarize the benefits of offering Afterschool Meals for students, families, schools and enrichment programs, and school food service departments.
- 2. Assess where and how the CACFP At-Risk Afterschool Meals Program can work in your district.
- 3. Identify at least three (3) specific strategies to effectively implement and/or increase participation in the CACFP At-Risk Afterschool Meals Program



Contents

- Afterschool Meals: A Win-Win-Win
- Afterschool Meals Program Overview
- Implementing Afterschool Meals in Schools
- Innovative Approaches and Best Practices
- Stories from Successful Schools
- Resources
- Q&A



Afterschool Meals: A Win-Win-Win

How Afterschool Meals Can Help Students, Schools, and You







THREE MEALS A DAY: A WIN-WIN-WIN

A Guide to Starting and Improving Your Afterschool Meals Program

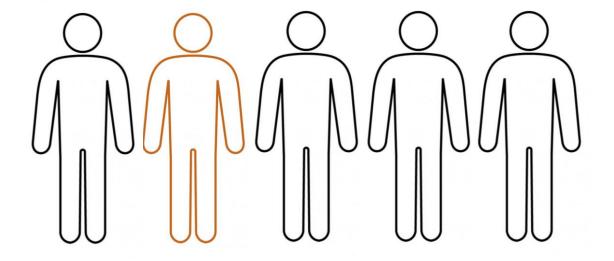


Education, Research and Scholarship



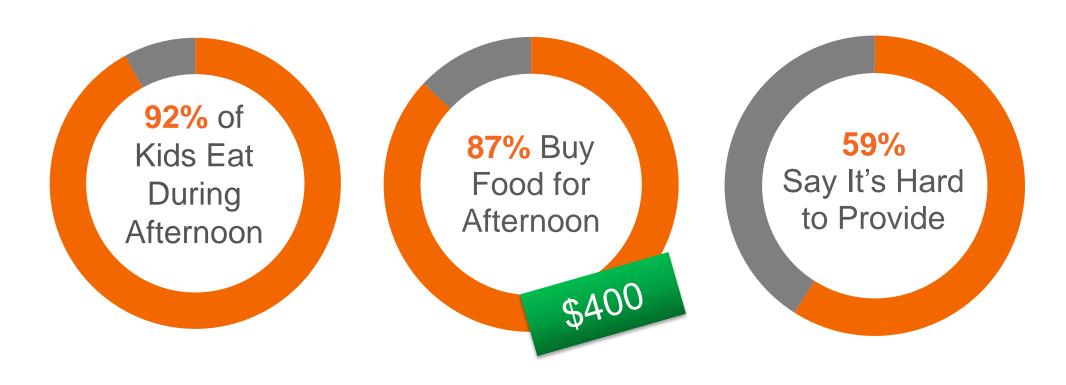
1 in 5

children in the U.S. faces hunger





Survey of Low-Income Parents



Based on a 2013 survey of low-income parents conducted by APCO Insights. https://bestpractices.nokidhungry.org/afterschool/afterschool-meals-survey-findings



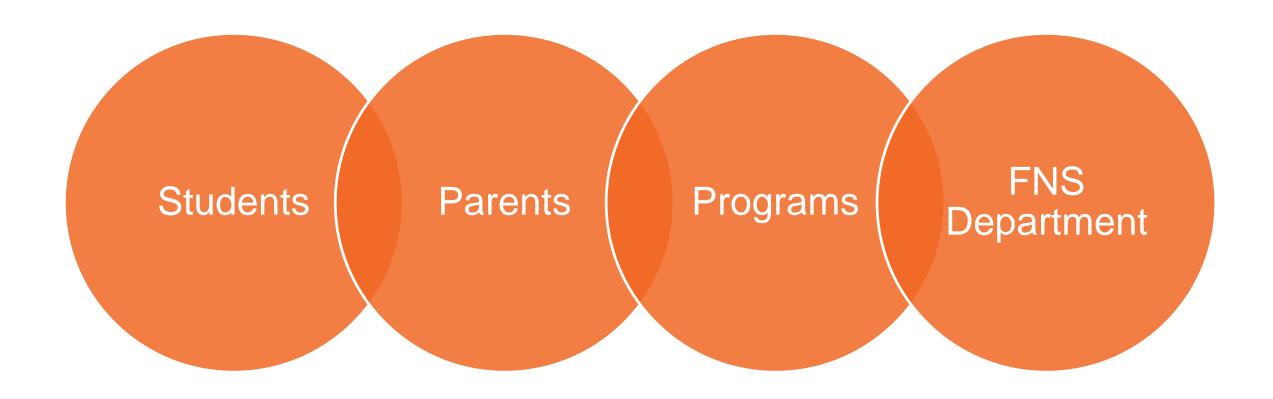
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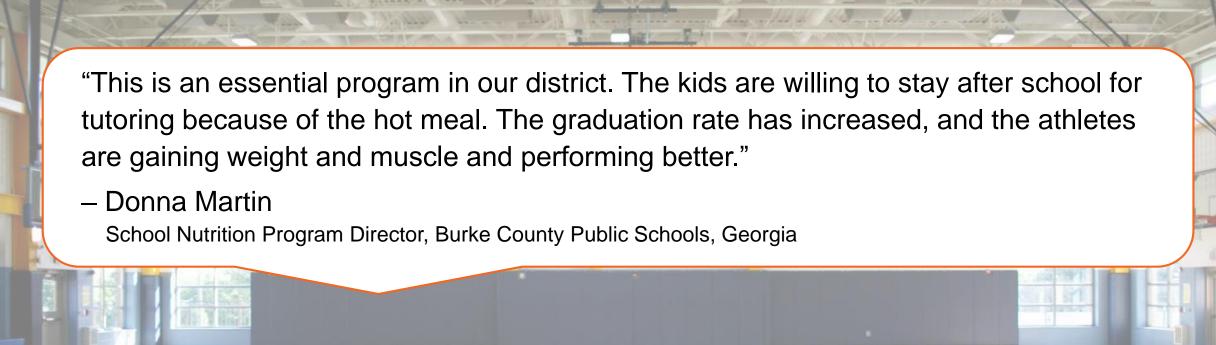
How Afterschool Meals Can Help





"You know that you're making a difference. When we first started, the [afterschool program] director had said that the behavior, especially among teens, was better. When they're not hungry, they don't fight as much."

Donna Carver
 School Nutrition Director, Floyd County Public Schools, Georgia

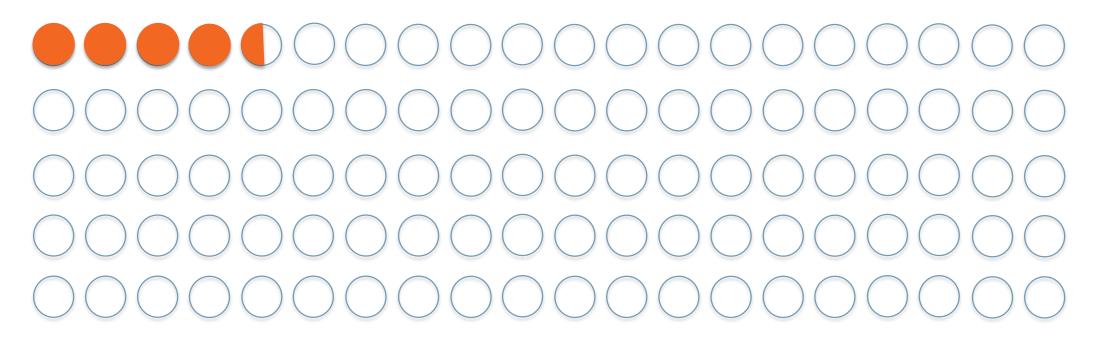






Fiscal Year 2016 Program Data

For every 100 free or reduced-price school lunches served...



There are just 4.5 afterschool meals served.



Afterschool Meals Program Overview

How It Works



USDA Child Nutrition Programs

US Congress

USDA Food & Nutrition Service

State Agency

National School Lunch Program

School Breakfast

CACFP

Summer Food Service Program

WIC



NSLP & CACFP for Afterschool Programs



Area-Eligible Snack Program

Afterschool Snack Program

CACFP

At-Risk Afterschool Meal Program

Outside-School-Hours Care Centers



CACFP Afterschool Meals Program Eligibility

Meets applicable licensing or health and safety standards – waived for schools

Located in attendance zone of school where ≥50% are eligible for free or reduced-price meals

Provides regularly scheduled educational or enrichment activities in a supervised setting



Kids in Afterschool Meals Programs





Meal Pattern Basics

- Minimum standards for meal items and portions
- Schools and school-sponsored sites may follow either NSLP or CACFP meal patterns
- Updated CACFP meal pattern requirements take effect October 1, 2017
 - Fruit and vegetable will become separate components
 - Permitted to serve two vegetables at lunch/supper
 - Requirement for whole grain-rich item once daily
 - Limit on juice to once daily
 - No on-site deep frying
 - Limits on sugar in yogurt, breakfast cereal, and flavored milk



Current CACFP Meal Pattern

Lunch or Supper Select All Four Components for a Reimbursable Meal			
Food Components	Ages 1-2	Ages 3-5	Ages 6-12 ¹
1 milk ² fluid milk	1/2 cup	3/4 cup	1 cup
2 fruits/vegetables juice, ³ fruit and/or vegetable	1/4 cup	1/2 cup	3/4 cup
1 grains/bread ⁴ bread or cornbread or biscuit or roll or muffin or cold dry cereal or hot cooked cereal or pasta or noodles or grains	1/2 slice 1/2 serving 1/4 cup 1/4 cup 1/4 cup	1/2 slice 1/2 serving 1/3 cup 1/4 cup 1/4 cup	1 slice 1 serving 3/4 cup 1/2 cup 1/2 cup
1 meat/meat alternate meat or poultry or fish ⁵ or alternate protein product or cheese or egg or cooked dry beans or peas or peanut or other nut or seed butters or nuts and/or seeds ⁶ or yogurt ⁷	1 oz. 1 oz. 1 oz. 1/2 1/4 cup 2 Tbsp. 1/2 oz. 4 oz.	1½oz. 1½ oz. 1½ oz. 3/4 3/8 cup 3 Tbsp. 3/4 oz. 6 oz.	2 oz. 2 oz. 2 oz. 1 1/2 cup 4 Tbsp. 1 oz. 8 oz.



"Super Snacks" Branding

- "Super snacks"
 - Meet the meal pattern requirements for supper
 - Include the minimum required portion for some or all components
- Consider super snacks for:
 - Programs that do not have the capacity for hot meals
 - More accurate branding & manages expectations
 - Small children with small appetites
 - Older children going to sports practice after the meal
 - Communities that think "supper" is too much food or takes away from an evening meal at home



Afterschool Meals Reimbursement Rates

Reimbursement Rates for SY 2016-2017

Meal	Reimbursement Rate
Lunch / Supper	\$3.16
Cash-in-lieu of commodities	\$0.23
Snack	\$0.86
Breakfast	\$1.71



CACFP Afterschool Meals Program Record Keeping

Daily Attendance

- Sign-in sheet
- Roster
- Electronic system
- Other method with prior state agency approval

Number of Meals Prepared or Delivered

Number of Meals Served

- To eligible kids; by-name point-of-service meal counts not required
- To food service workers

Menu for Each Meal or Snack



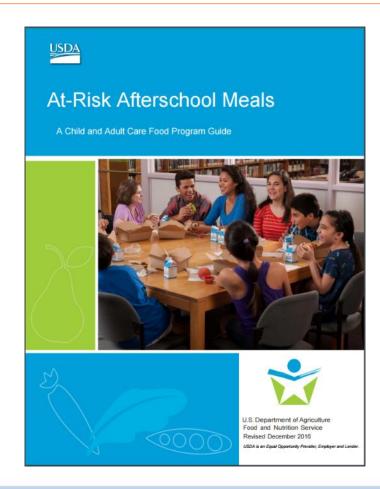
Starting Afterschool Meals in Schools

How It Can Work for You



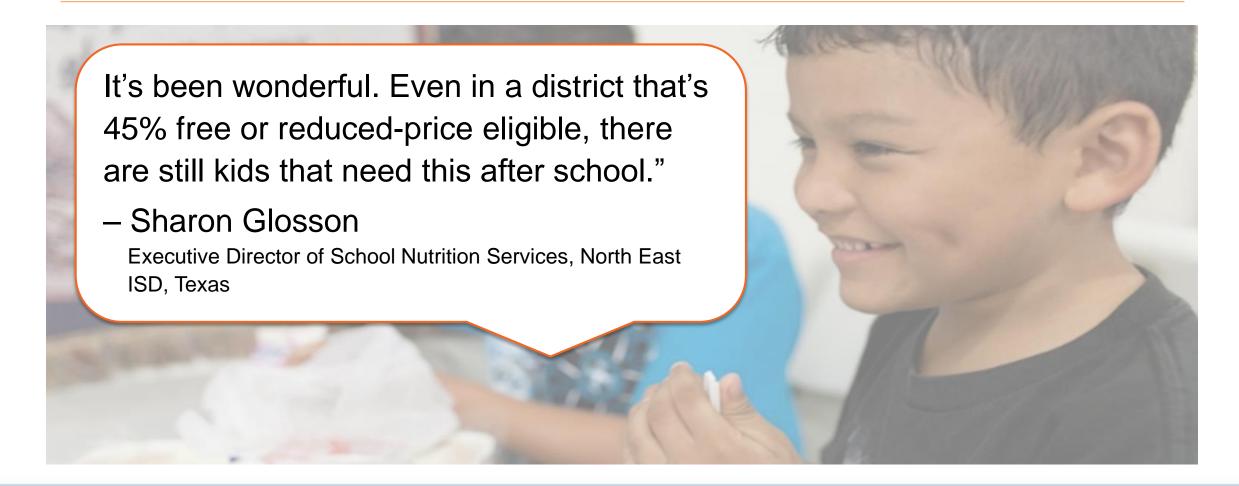
Learn the Basics

- Call your State Agency
- Learn the requirements
- Contact a successful district





Assess the Need





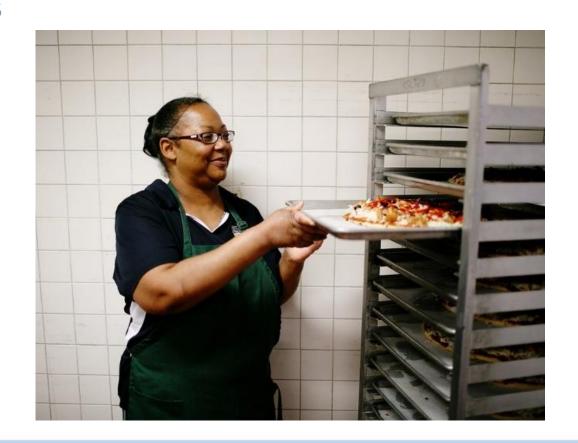
Assess the Interest and Options





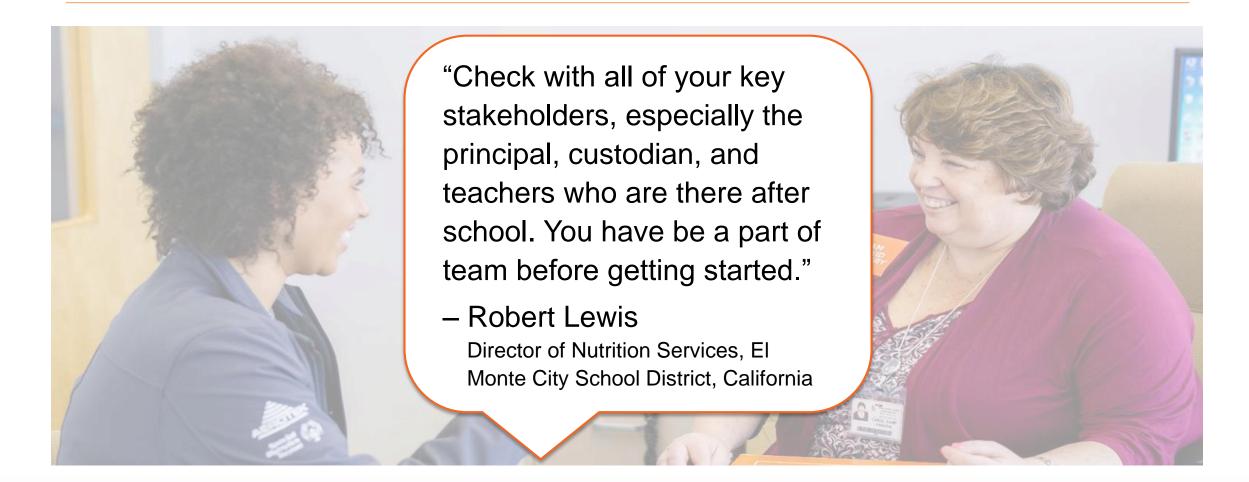
Assess Internal Factors

- Procurement and contract requirements
- Kitchen equipment and storage
- Food service labor
 - Minimum wage / base pay
 - Overtime pay
 - Benefits
 - Current staff bandwidth





Convene Stakeholders

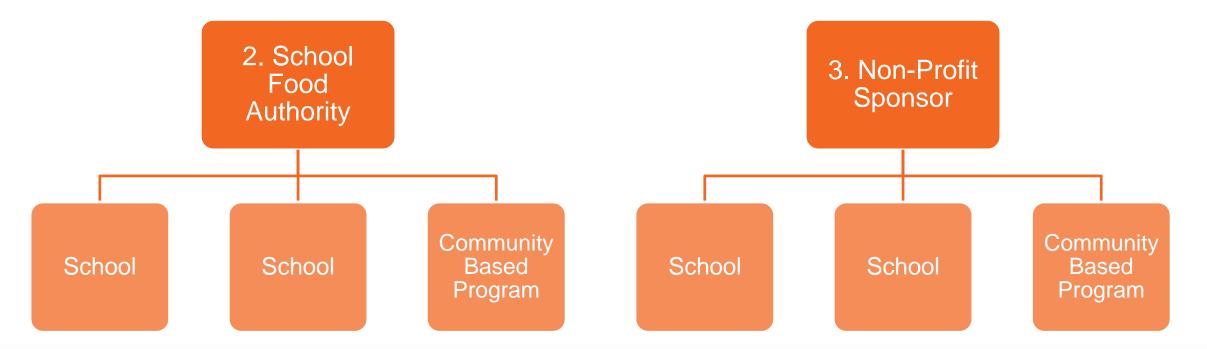




Determine Sponsorship Model

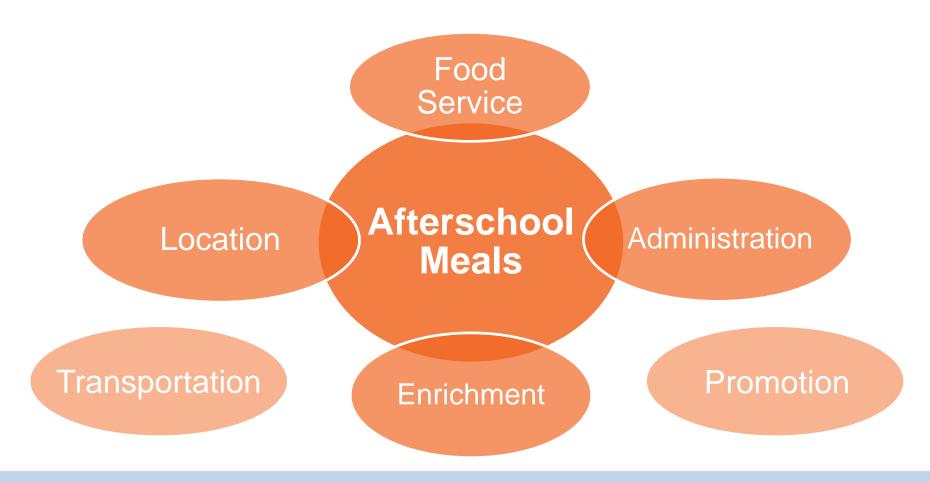
- 1. Schools only
- 2. Schools and community sites

- 3. Partner with a sponsor
- 4. Serve as a vendor





Areas for Partnership





Select Service Model

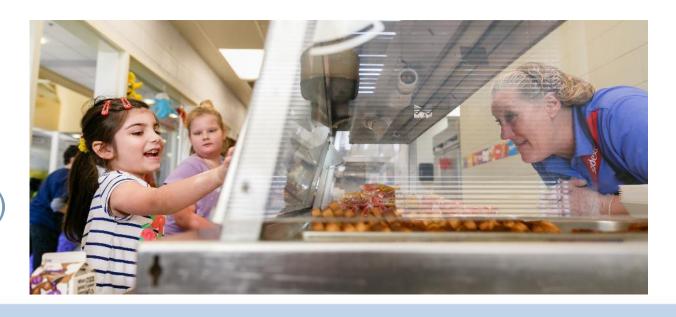
- Central kitchen and satellite vs. cooking at each location
- Offer Versus Serve (OVS) vs. complete meals
- Unitized meals vs. serving line
- Hot vs. cold meals, or a combination of both





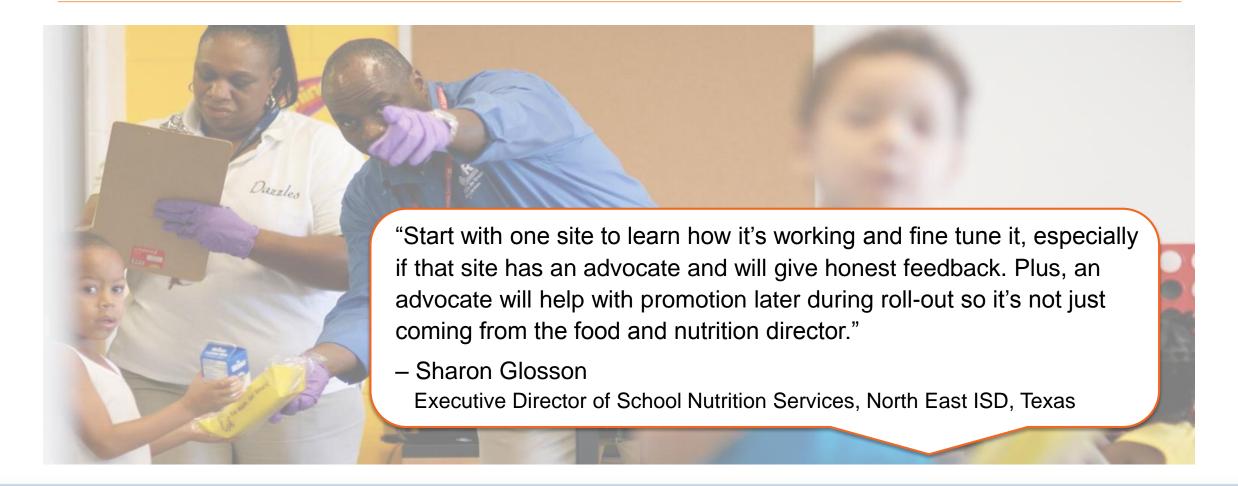
Consider Logistics

- Delivery frequency
- Equipment and space usage
- Staffing model and number of hours needed
- Meal distribution
 - Volunteers
 - Afterschool program staff
 - Food service staff
- Daily schedule and serving time(s)
- Record keeping





Roll Out Slowly or Pilot





Innovative Approaches and Best Practices

Enhance Operations and Increase Participation



Tailoring the Program: Areas of Flexibility

- When meals are served
 - Must be after the final school bell*
 - Must occur during regular hours of operation
 - No Federal requirements regarding meal time, order, or spacing
- Where meals are served
 - No requirement to be in cafeteria
 - Groups may eat separately
- Who receives meals
 - Athletes may eat through a broader program
 - No requirement to participate in activities

*Except extended-day or expanded learning time schools

BESTPRACTICES, NOKIDHUNGRY, ORG 38



Take Your Afterschool Meals Program from Good to Great...







Encourage all activity students to eat

Coaches and activity leaders promote the program





Allow all students eat, regardless of activity participation

Advertise meal effectively

Serve meal at the bell

School administrators support the program

Offer service alternatives

Allow meal to be transported to activities

Consider transportation

Improve variety, choice, and/or quality of food



Take your program from good to great...

Bronze Medal Tactics

- Encourage all activity students to eat
- Coaches and activity leaders are strong promoters of the program





Take your program from good to great...

Silver Medal Tactics

- Allow all students to eat, regardless of participation in activities
- Advertise effectively
- Serve meal right at the final bell
- District and school administrators are strong supporters

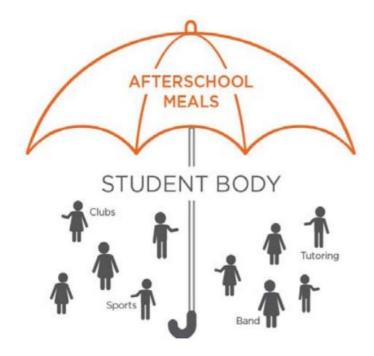






Success Factor: The Umbrella Model – Open the Meal to All

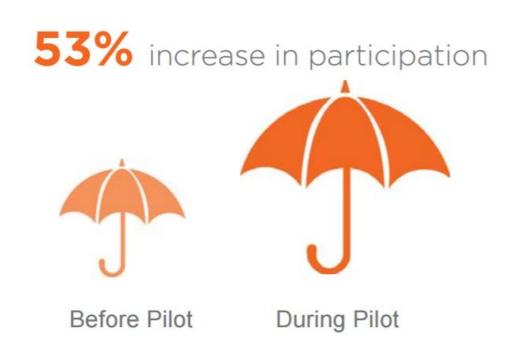
A MODEL THAT WORKS







Success Factor: The Umbrella Model – Open the Meal to All



Additional 35 kids per day = \$118 per day in additional reimbursements and commodities. For a Monday through Thursday program, that's an additional \$17,000 per year.





Success Factor: Administrative Champion

- Address staff concerns
 (e.g., supervision and discipline)
- Ensure coordination of effort among appropriate staff members
- Ensure the message is delivered in a way that reaches the most kids







Success Factor: Promoting the Program

When students were asked how they heard about the meal (n=1,680):



61% said PA announcements



53% said a friend



51% said a teacher, coach, or other staff member





Success Factor: Promoting the Program

- Other promotion options:
 - Posting afterschool meal menu
 - Posters and flyers
 - Digital display boards
 - School website
 - School social media
 - Letters home to parents
 - Announcements during open house or parent night





Success Factor: Serve Meal Right After the Bell







Take your program from good to great...

Gold Medal Tactics

- Offer service alternatives
- Allow meal to be taken to activities on campus
- Supper in the Classroom
- Consider transportation
- Improve variety, choice, and/or quality of food





Success Factor: Offer Service Alternatives

When asked why they did not try the meal, 44% said they had other things to do after school (like a job, sports practice, or watching siblings).



More than one serving line







Direct delivery to large activities





Success Factor: Allow Meal to be Transported

If meals are not delivered to activities, make sure that kids can take their meal to their activity if needed.











Success Factor: Supper in the Classroom



Elementary schools in the No Kid Hungry pilot study reached 80% of all students and had more supper eaters than lunch eaters.

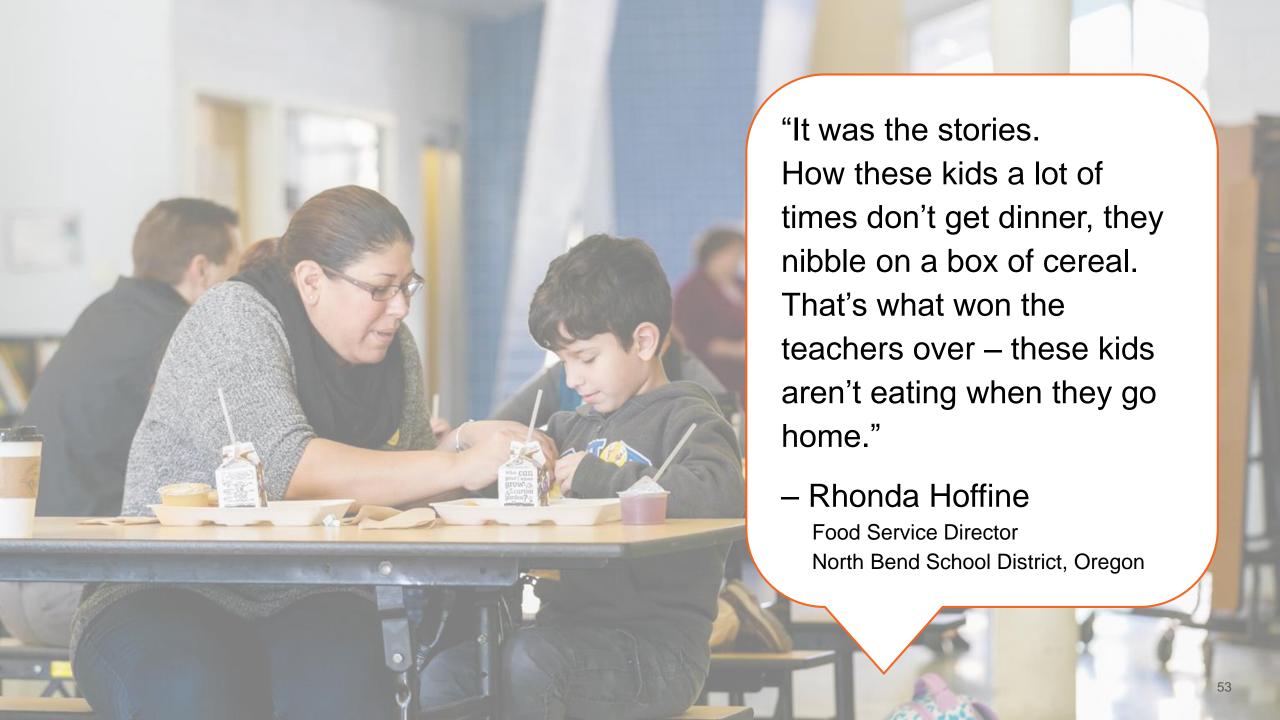




Supper in the Classroom Pilot Test

- Lessons Learned
 - Communicate with teachers
 - Consider scheduling, bus timing, and logistics
 - Use Breakfast in the Classroom best practices
 - Get creative with space and equipment
 - Seek grant funding for start-up costs
 - Brand it as a "Super Snack"
 - Try share tables or offer versus serve (OVS)









Success Factor: Consider Transportation

When asked why they did not try the meal, 17% said they wouldn't have a way home if they stayed.



- Adjust bus schedules
- Optimize logistics of loading kids on buses
- Add later "activity" buses
- Adjust final bell time





Success Factor: Improve Variety, Choice, & Quality

Of those who tried the meal, 30% said it was because the food looked good!

Of those who didn't try the meal, 36% said they would rather eat the food they have at home.

IDEAS TO TRY

- Start with a 2-week rotation and move to 4-week rotation.
- Offer choice of 2 fruits.
- Offer choice of 2 main entrees (salad or sandwich).
- Offer choice of toppings (e.g., build a sandwich).



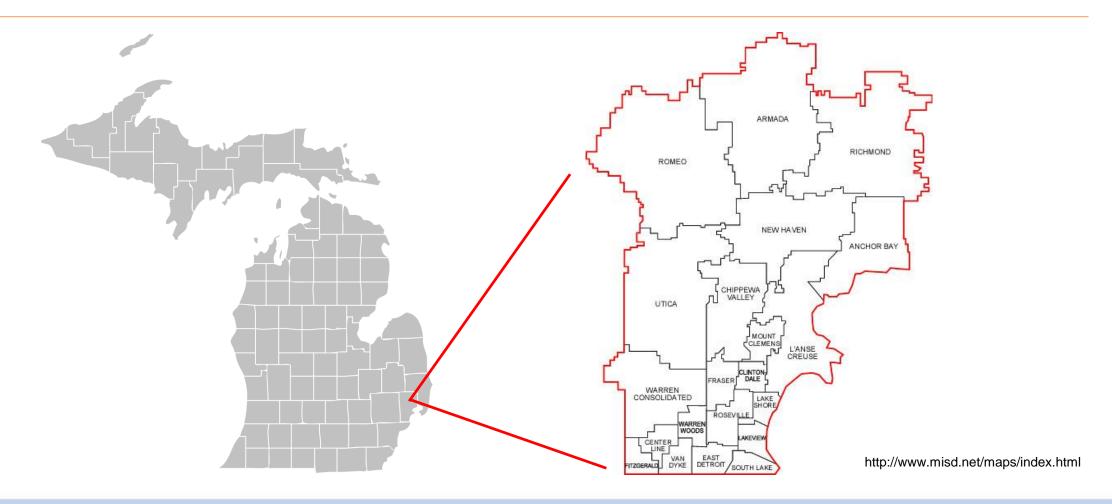
Stories from the Field

Carolyn Thomas, CND, SNS
Food and Nutrition Consultant
Macomb ISD (Michigan)





Macomb Intermediate School District











Mount Clemens Elementary Dinner Menu December 2016

Our garden vegetable this month is the cerret. Our resources include nutrition and botanical information, how-to's for growing in the school garden, lesson ideas, a recipe for tasting in the classroom or at home, and much more. Send the "Bring Home the Fun" section home with students.

Monday	Tuesday	Wednesday	Thursday	Friday
			Breaded Drumsticks French Fries Chilled Fruit Cocktail Assorted Milk	Cheese Quesadilla Salsa Savory Green Beans Assorted Milk
S Beef Ravioli Tender Green Beans Chilled Peaches Assorted Milk	6 WG Nuggets Baked Beans Chilled Mandarin Oranges Assorted Milk	7 WG Turkey Corn Dog Seasoned Corn Chilled Fruit Cocktail Assorted Milk	8 WG Chicken Patty Rainbow Veggie Medley Chilled Mandarin Oranges Assorted Milk	9 Cheese Stuffed Breadsticks Marinara Dipping Sauce Fresh Celery Sticks Assorted Milk
Cheese Burger Seasoned Corn Classic Baked Beans Pineapple Tidbits Assorted Milk	13 Mashed Potato & Chicken Bowl Seasoned Corn Chilled Pears Assorted Milk	Crispy Chicken Breast Tenders Seasoned Mixed Vegetables Chilled Mandarin Oranges Assorted Milk	WG Turkey Corn Dog Seasoned Broccoli Fresh Apples	16 Pepperoni & Cheese Pocke Fresh Baby Carrots Fresh Whole Fruit Assorted Milk
19 WG Chicken Nuggets Broccoli Florets Chilled Pears Assorted Milk	BBQ Riblet Seasoned Com Pineapple Tidbits Assorted Milk	21 HALF DAY! NO DINNER PROGRAM	CHRIST WAS	CHISTMAS











JANUARY 2017

Monday	Tuesday	Wednesday	Thursday	Friday
2	3	4	5	6
Beef Ravioli	Hot Pockets	WG Turkey Corn Dog	WG Chicken Patty	
Tender Green Beans		Seasoned Corn	Rainbow Veggie Medley	
Chilled Peaches	Steamed Brocoli	Chilled Fruit Cocktail	Chilled Mandarin Oranges	
	Chilled Mandarin Oranges			
Fresh Fruit	Fresh Fruit	Fresh Fruit	Fresh Fruit	
Assorted Milk	Assorted Milk	Assorted Milk	Assorted Milk	
9	10	11	12	13
Pepproni and Cheese	Mashed Potatoe &	Crispy Chicken Breast	Cheese Stuffed	
Hot Pocket	Chicken Bowl	Tenders	Breadsticks	
Seasoned Corn	Seasoned Corn	Seasoned Mixed Vegetables	Seasoned Broccoli	
Classic Baked Beans	Chilled Pears	Chilled Mandarin Oranges		
Pinapple Tidbits		1		
Fresh Fruit	Fresh Fruit	Fresh Fruit	Fresh Fruit	
Assorted Milk	Assorted Milk	Assorted Milk	Assorted Milk	
16	17	18	19	20
	Beef Hot Dogs	Pepperoni and Cheese Pocket	WG Chicken Nuggets	
		Fresh Carrots	Broccoli Florets	
	Seasoned Fries		Chilled Pears	
	Chilled Pears			
	Fresh Fruit	Fresh Fruit	Fresh Fruit	
	Assorted Milk	Assorted Milk	Assorted Milk	
23	24	25	26	27
Beef Ravioli	Bosco Sticks	WG Turkey Corn Dog	WG Chicken Patty	
Tender Green Beans		Seasoned Corn	Raninbow Veggie Medley	
Chilled Peaches	Marinara Sauce	Chilled Fruit Cocktail	Chille Mandarin Oranges	
	Chilled Mandarin Oranges			
Fresh Fruit	Fresh Fruit	Fresh Fruit	Fresh Fruit	
Assorted Milk	Assorted Milk	Assorted Milk	Assorted Milk	
30	31			
Cheese Stuffed	WG Chicken Nuggets			
Breadsticks				
Marinara Dipping Sauce	Broccoli Florets			
Fresh Celery Sticks	Chilled Pears			
Fresh Fruit	Fresh Celery Sticks			
	Fresh Fruit			
Assorted Milk	Assorted Milk	I		I













SCHOOL DINNER PROGRAM

The Sterling Heights High School and Warren Mott High School Dinner program is for students participating in teacher supervised after school educational programs. All students will need to sign the attendance sheet, as well as provide their ID number when receiving their dinner.

Meal service is from 2:30pm to 6:00pm on all school days excluding half days.

Each meal **must** include an entrée two choices of fruit and/or vegetable and a choice of milk.

Mondays: Hamburgers or Cheeseburgers

Tuesdays: Whole Grain Breaded Chicken Nuggets and Whole Wheat Roll

Wednesdays: Bosco Sticks with Marinara Sauce

Thursdays: All Beef Hot Dogs and Chili

Fridays: Breaded Chicken Sandwich

Sub Sandwiches and Chef Salad will be available daily to select as an entrée .

A variety of fresh fruits and vegetables, canned fruits, 100% juices, and steamed vegetables will be offered.

This institution is an equal opportunity provider.













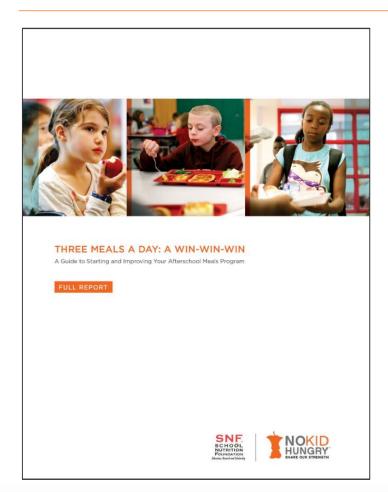


Afterschool Meals Resources

Available from the No Kid Hungry Center for Best Practices



Afterschool Meals – Three Meals a Day



THREE MEALS A DAY: A WIN-WIN-WIN

A GUIDE TO STARTING AND IMPROVING YOUR AFTERSCHOOL MEALS PROGRAM

HOW AFTERSCHOOL MEALS CAN HELP YOUR DISTRICT

School Nutrition Directors know that they have to be savvy business operators to run a viable program. But at the heart of the matter, kids need nourishment every day. The Afterschool Meals Program can allow you to do both better than ever.

THE NEED

59%

OF LOW-INCOME FAMILIES SAY IT'S HARD TO PROVIDE FOOD FOR THEIR CHILDREN TO EAT AFTER SCHOOL.

25%

OF LOW-INCOME FAMILIES WORRY
THAT THEIR CHILDREN DON'T HAVE
ENOUGH TO EAT BETWEEN LUNCH
AND BREAKFAST THE FOLLOWING DA

THE OPPORTUNITY

The At-Risk Afterschool Meals Program, part of the Child and Adult Care Food Program (CACFP), provides reimbursements to offset the cost of providing free, healthy meals to students participating in afterschool enrichment programs in low-income areas.

Benefits of offering Afterschool Meals in your school district include:

- Increased interest in afterschool programming, focused kids, and improved performance.
- Increased revenue to your program. The reimbursement rate for an afterschool meal is more than three times the reimbursement for a snack.
- Increased participation at lunch due to relationship building with the school nutrition staff after school

LAY THE GROUNDWORK

- Learn the basics.
- Call your State Agency to learn about the training and application process.

"This is an essential program in our

district. The kids are willing to stay after

school for tutoring because of the hot

meal. The graduation rate has increased,

and the athletes are gaining weight and

muscle and performing better."

- Donna Martin, Georgia

- b. Look up the CACFP regulations and requirements.
- Assess the need and interest at schools across your district.
- Consider the free or reduced-price meal eligibility percentage at each school.
 Determine whether snack is enough at schools
- already serving snacks.
 c. Survey schools to find out what activities are already happening, like 21st Century Community Learning Center grantee programs.
- d. Gauge schools' interest in offering low-barrier activities like tutoring or recreational sports to draw more kids.
- e. Investigate afterschool transportation options.
- Assess internal factors, like staffing, wages, kitchen equipment, storage space, and food transport.
- 4. Convene stakeholders. Partnerships are key, and a variety of people need to be on board, including the superintendent, principals, afterschool activity coordinators and coaches, and the school nutrition staff.

¹No Kid Hungry Center for Best Practices in partnership with APCO Insights (2014). "National Afterschool Meals Program Survey Findings: https://bestpractices.nokidhungry.org/afterschool/afterschool-meals-survey-findings.

PLAN FOR IMPLEMENTATION

- Consider sponsorship options to maximize reimbursements while managing the costs and responsibility.
- a. Sponsor schools within your district.
- b. Sponsor schools and community sites.
- Partner with an existing sponsor who can handle the administration so that you can focus on meals.
- Determine the type of meals that work best based on your capacity and needs of the children served.
- a. NSLP vs. CACFP meal patterns
- b. Offer Versus Serve (OVS) vs. complete meals
- c. Unitized meals vs. serving line
- d. Hot vs. cold meals, or a combination of both
- Hearty meals vs. light "super snacks," like a string cheese stick, hummus, baby carrots, grapes, pita chips, and milk.
- Central kitchen and satellite vs. cooking at each location.

3. Plan for logistics.

- Consider having more frequent deliveries to manage storage space.
- Determine whether additional equipment is needed.
- c. Figure out the staffing model and number of hours needed based on your prep model and expected participation. Options include working preparation into the work day, adding employees, or providing additional hours or overtime.
- d. Decide who will distribute meals. Volunteers or afterschool program staff could serve cold, unitized meals, but school nutrition staff is usually best for hot meals or OVS.
- Establish the serving time based on the schedule of the afterschool activities, and plan for fluctuations based on the school and activity calendars.
- f. Consider running a pilot or rolling out the program slowly across the district to streamline procedures and test menus.



ENHANCE THE PROGRAM

- Promote the meals to additional afterschool programs and schools. Go to meetings with principals, afterschool program directors, coaches and athletic directors. Use these meetings to address challenges and needs.
- Promote the meals to students, parents, and the community. Let them know that meals are available, even if kids choose not to participate in an activity.
- Tweak the menu in response to performance, surveys, and taste tests.

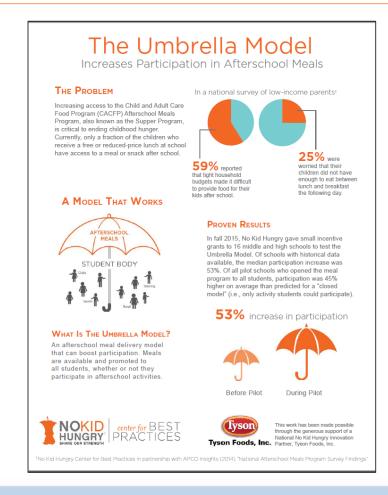


"School nutrition professionals are understanding that they are the community-based champions for the children...It's not a question of 'will it work?' but 'how carn we make it work?' because the need is there."

- Carolyn Thomas, Michigan



Afterschool Meals – The Umbrella Model



CACFP Afterschool Meals Program Expansion with the Umbrella Model



Key Finding

The Umbrella Model shows the potential to increase participation in the Afterschool Meals Program by more than 50 percent over historical totals at middle and high schools that promote the availability of meals to all students.

Overview: The CACFP Afterschool Meals Program

The Child and Adult Care Food Program (CACFP) is a federal entitlement program that provides funding to help offset the cost of providing healthy meals to infants, children, teens, and adults in a variety of care settings. In December 2010, the At-Risk Afterschool Meals Program was authorized as a permanent part of CACFP that could be implemented nationwide. The Afterschool Meals Program allows educational or enrichment programs in eligible low-income areas, whether school or community-based, to receive funding for up to one meal and one snack each day. This meal is crucial to children in need who may not have access to nutritious food in the evenings. In addition, children and teens need fuel for long hours of afterschool activities that keep them active and learning.



Afterschool Meals – Supper in the Classroom

SUPPER IN THE CLASSROOM

INCREASES ACCESS TO CACFP AFTERSCHOOL MEALS

What?

The CACFP Afterschool Meals Program allows schools to serve a meal (supper) and/or snack to children as part of an enrichment program. Supper in the Classroom makes this meal a natural extension of the school day, enabling all students to eat and engage in enrichment together in the classroom after the final bell.

- . The enrichment could be as simple as reading a book, playing an educational game, or providing homework assistance.
- A supper can be hot or cold, simple or substantial. It just has to have all components: protein, grain, fruit, vegetable, and milk.
- . Supper in the Classroom usually relies on packaged or unitized meals, but you can use Offer Versus Serve (OVS) for some or all components.

Why?

Because one in five children in the U.S. lives in a household struggling with hunger and may not have enough healthy food to grow and learn after school. A quarter of low-income parents worry their kids don't have enough to eat between lunch and breakfast the next day. But for every 100 lunches served to kids in need, less than four afterschool meals are served. Serving Supper in the Classroom is a proven way to reach more students-schools that have tried it report that more kids eat supper than lunch!

Who?

- All children who are age 18 or under as of the
- beginning of the school year can get a meal. . Supper in the Classroom is usually done in
- · All meals are reimbursed at the free rate regardless of children's household income eligibility.



Schools that piloted Supper in the Classroom reported 80 percent of all students ate supper on average. At \$3.39 per supper in reimbursements and commodities, a school with 450 students that achieves 80 percent participation would receive nearly \$220,000 by serving suppers Monday through Friday during a regular school year.

When?

- . Extended-day or expanded learning time schools that operate at least one hour longer than required by the state or LEA can serve the afterschool meal as part of the school day.
- . For all other schools, the afterschool meal must be served after the final bell. With Supper in the Classroom, the meal is served as soon as it rings.

Where?

- · Staff or student helpers deliver meals to each classroom using carts and insulated bags.
- Students may be dismissed to the cafeteria to pick eat and do an activity. This works well if you don't have an elevator in the school

Increasing CACFP Afterschool Meals with Supper in the Classroom



Key Finding

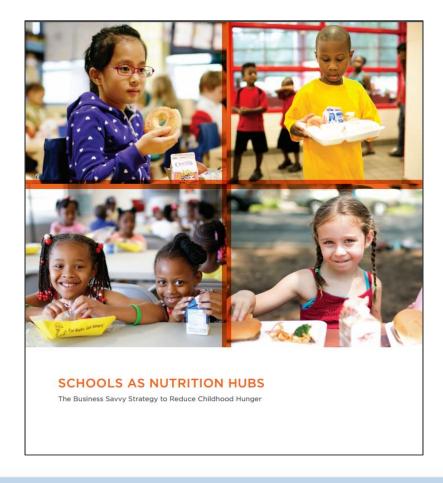
Implementing Supper in the Classroom can lead to higher participation in the CACFP Afterschool Meals Program. Schools that adopted Supper in the Classroom reached an average of 80 percent of all enrolled students.

Overview: The CACFP Afterschool Meals Program

The Child and Adult Care Food Program (CACFP) is a federal entitlement program that provides funding to help offset the cost of providing healthy meals to infants, children, teens, and adults in a variety of care settings. In December 2010, the At-Risk Afterschool Meals Program was authorized as a permanent part of the CACFP that could be implemented nationwide. The Afterschool Meals Program allows educational or enrichment programs in eligible low-income areas, whether school or community-based, to receive funding for up to one meal and one snack each day. This provides fuel for the long hours of afterschool activities that keep children and teens active and learning, and it is especially crucial to children who may not have access to nutritious food in the evenings.



Schools as Nutrition Hubs





Afterschool Meals - Website



bestpractices.nokidhungry.org/afterschool

io increase access to the At-Risk Atterschool Meals Program, organizations at the data sharing



Questions?



Thank you!

To receive a CEU for listening to the webinar recording, please complete the quiz

Carolyn Wait, MPH, RD
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